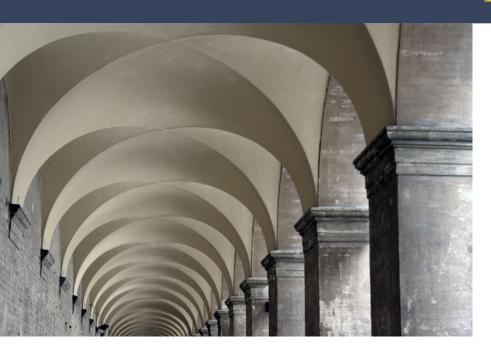
# Promoting Crime Prevention and Youth Development



John K. Roman, PhD

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#### A Blueprint for more Effective Governance

- 1. Have government buy outcomes not outputs
- 2. Fix how governments share information
- 3. Change who gets JJ services
- 4. Scale effective practice
- 5. Measure, implement w/fidelity, change
- 6. Use innovative finance

## Governments Know What they Spend, not what they buy.

- To understand juvenile justice, must first understand procurement.
- Policy is about how \$ are distributed across programs.
- Programs are about who is qualified to deliver services
- Services are what we actually do;
- Governments contract with programs and buy outputs not outcomes.

# Governments Know What they Spend, not what they buy, Part II

- Governments choose what kinds of services they want to deliver based on ???;
- Importantly, most procurement prevents private sector and non-profits from bringing good ideas to government, so government must initiate;
- Pre-qualify programs;
- Programs then deliver services, of unknown quality, because quality is not the standard used to evaluate: their initial proposal capacity is;
- · Reconcile expected spending with actual spending;
- Do not reconcile actual versus expected quality.



#### Governments Don't Share Information

- Youth w/greatest needs touch multiple sectors:
  - Juvenile justice;
  - Special education;
  - Child welfare;
- Systems aren't allowed to communicate;
- Goal is to protect privacy;
- Result is that the neediest kids, families and schools do not have coordinated care;
- Also, because juvenile and adult systems generally can't share information we know too little about the transition to adult offending.

### Even gangbangers look both ways before they cross the street – David Kennedy

- So, who is getting a placement?
- Popular narrative is kids who can't function in society
- The idea of the lawless, soulless hardened criminal who is not afraid to die is... bunk.
- Few convicted felons in solitary? Why? Most can function effectively in a community.
  - Can solve normal daily challenges (what channel should the TV be on?)
  - Can respond to incentives and social norms if (more in a minute);
- So, where are the super-predators?

### Secure Commitment Should be a Last Resort, not a Default – Akiva Liberman

- What should we do with juveniles adjudicated delinquent?
- Triage and risk assessment;
- Begin with the least invasive treatment;
- Understand that once you are in the system it is difficult to get out

# We don't have an a la carte menu of effective treatments – Jon Baron

- What works in treating criminally involved juveniles?
- We know NFP is effective and family-based therapies have a strong evidence-base.
- What else?
  - Blueprints for Violence Prevention;
  - Campbell Collaborative;
  - WSIPP
  - CrimeSolutions.Gov
  - National Reentry Resource Center

### The overarching goal should be to create an evidence-based culture

- What is the ultimate objective?
- The problem is, we aren't scaling these initatives.
- What percentage of justice system involved youth w/appropriate risks levels get these services? A trivial percentage.
- What else works?
- Not only need more but need to integrate implementation into grant awards.

### What is Pay for Success?

- New financial instrument to support discretionary social programming
  - Brings evidence-based programs to the necessary scale
- Brings together non-profits, for profits, government
  - Financial intermediary solicits private capital
  - Knowledge intermediary identifies programs, performance targets, and price
  - Private funds are invested to support the program
  - Independent evaluator determines if targets are met
  - Government reimburses investors plus profit if targets are met
    - Investment is lost if the project fails

#### What Problem does PFS Solve?

#### **Problem:** Lack of infrastructure:

- Social services,
- Digital infrastructure,
- Human capital.

#### **Solution:**

Use private capital to finance these projects
PFS investors will demand answers to these questions.

Thus, preparing for PFS will itself be an important reform.